1. Welcome

The 18th meeting of the Advisory Committee of the WOAH World Animal Health and Welfare Fund (World Fund) took place in physical format for the first time in four years in the margins of the 90th WOAH General Session held in Paris (France) on 23 May 2023.

The Chair of the Advisory Committee and WOAH Delegate for Switzerland, Dr Hans Wyss, and WOAH’s Director General, Dr Monique Eloit welcomed the 22 participants. In her opening remarks, Dr Eloit highlighted the value of holding the meeting during the General Session as it provides the opportunity to take stock of achievements of the past year and align on important initiatives going forward.

While welcoming the new members of the Committee, the Chair reminded the participants of the purpose of the Advisory Committee:

1. The World Fund is WOAH’s multi-donor trust fund mechanism
2. The Fund captures all voluntary contributions received by WOAH and complements the Organisation’s Regular Budget, principally comprising Members’ statutory contributions
3. As per the 2012 Basic Texts, the World Fund’s governance includes an Advisory Committee and Management Committee

He also provided the context in which the Advisory Committee was established to frame the conversation:

- Review the Fund’s financial performance,
- An opportunity for WOAH to present strategic priorities to its resource partners – requiring either financial or political support,
- Identify opportunities to leverage funding or additional donor potential.

As the 17th meeting of the Advisory Committee conducted in January 2023 provided a detailed presentation on the Fund’s financial performance, the meeting had the following three agenda items: (i) welcome remarks and introductions, (ii) 2023 survey of the Advisory Committee; and (iii) Investment priorities.

The Committee adopted the agenda without any amendment.

2. 2023 Survey of the Advisory Committee

Mr Lorenz Nake and Ms Liana Mehring, Resource Mobilisation and Grants Management Officers with WOAH’s Engagement and Investment Department (E&I), introduced the results of the survey to the members of the World Fund Advisory Committee.

The exercise provided resource partners with an anonymised insight into their peers’ opinions about their respective investment experience with WOAH. The organisations represented by the survey respondents (response rate 78%) account for 83% of investments through the World Fund since its establishment (2006). The first section of the survey highlighted WOAH’s areas of work. The results showed the strong overall importance of these areas of work to resource partners and their alignment with WOAH’s priorities.

One Health, standards setting, transboundary animal diseases (TADs), notification and emergency preparedness were rated as the most important areas of work. In contrast, biological threat reduction, animal welfare, aquatic animals and wildlife were found in lower ranks. Some participants expressed surprise in seeing these four topics listed in the bottom range. One explanation is that these topics overlap and run across some other high-ranking priorities. When discussing the low ranking for animal welfare, Dr Eloit informed participants that WOAH will develop in 2023 a paper on the Organisation’s position towards this topic to define its vision and encourage Members to consider animal welfare as key to sustainable food production systems.

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1 See Annex 1 for a complete list of meeting participants.
In the second half of the survey, the members of the World Fund Advisory Committee were asked to strongly disagree, disagree, agree, or strongly agree with a series of statements about their work with WOAH. These statements related to WOAH’s administration, results from delivery, relationship with the resource partner, and project implementation. Resource partners indicated agreement and strong agreement in nearly all the statements proposed, with only a few disagreements, confirming their overall satisfaction with WOAH’s performance. Ms Mehring also shared the data collected on the frequency of communication, the level of investment and what limits further investments from resource partners, and potential adjustments to improve their partnership with WOAH.

Participants congratulated WOAH for the insightful presentation, commended the Organisation’s efforts to continue strengthening its political outreach and highlighted the need to further engage in these efforts to increasingly gain political presence, as done through the Quadripartite. In this regard, the Director General acknowledged the progress made over the past years. She stressed the importance of continuously working towards the full recognition of WOAH activities beyond the Quadripartite by advocating for the Organisation’s raison d’être, in which animal health is a critical contributor to everyone’s health.

3. Investment Needs

A presentation by Ms Emily Tagliaro, Head of the Engagement and Investment Department, highlighted WOAH’s 2022 investment priorities and expenses, as well as the geographic areas of focus on signed grants as presented in the 17th Meeting of the Advisory Committee in January 2023.

Additionally, Ms Tagliaro presented six key future investment priorities for the Organisation, two of which were identified as top priorities through the World Fund partner survey (TADs and One Health), while the other four were defined through WOAH’s internal analysis of needs (aquatic animal health, veterinary systems strengthening and capacity building, digital transformation, and animal welfare). Although these priorities are presented as needs independent from each other, Ms Tagliaro emphasised their interconnectivity and overlap. These initiatives are extensive and consist of numerous sub-activities, requiring funding from multiple donors. The total needed additional investment amounts to 19.1 million euros.

Finally, various implementation challenges were highlighted, along with proposed mitigation measures to overcome them. The Committee was invited to consider their role in supporting WOAH to achieve its objectives. One aspect that was highlighted was the need to increase unearmarked funding to help WOAH finance under-funded priorities and geographies.

4. Closing remarks

In closing, the Chair and the WOAH Director General both thanked participants for their active participation in the meeting. They thanked WOAH staff for their hard work in managing and delivering the grants funded through the World Fund, as well as for the insightful initiative of the survey presented. Lastly, the Chair reminded participants that the next Advisory Committee meeting will be held in-person in May 2024 (date to be announced).

5. Appendices

Appendix 1: List of participants

Appendix 2: Presentations: (i) 2023 Advisory Committee survey results and (ii) WOAH investment needs.
## Appendix 1: List - External Participants

<table>
<thead>
<tr>
<th>COUNTRY-ORGANISATION (alphabetical order)</th>
<th>Participant</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chair</td>
<td>Hans Wyss</td>
</tr>
<tr>
<td>Australia – Department Agriculture, Fisheries and Forestry (DAFF)</td>
<td>Mark Schipp</td>
</tr>
<tr>
<td>Bill &amp; Melinda Gates Foundation</td>
<td>Shannon Mesenhowski</td>
</tr>
<tr>
<td>Canada – Canadian Food Inspection Agency (CFIA)</td>
<td>Mary Jane Ireland</td>
</tr>
<tr>
<td>People’s Republic of China</td>
<td>Jingli Kang, Xiaodan Zhao, Guosheng Chen</td>
</tr>
<tr>
<td>European Union – DG SANTE</td>
<td>Francesco Berlingieri</td>
</tr>
<tr>
<td>Germany – Ministry for Food and Agriculture (BMEL)</td>
<td>Barbara Hoffmann</td>
</tr>
<tr>
<td>Italy – Ministry of Health</td>
<td>Davide Lecchini, Benedetta Cappelletti, Antonia Ricci</td>
</tr>
<tr>
<td>Japan – Ministry of Agriculture, Forestry and Fisheries (MAFF)</td>
<td>Masatsugu Okita</td>
</tr>
<tr>
<td>RSPCA</td>
<td>Alexandra Hammond-Seaman</td>
</tr>
<tr>
<td>UK - Department for Environment, Food &amp; Rural Affairs (DEFRA)</td>
<td>Michelle Beer</td>
</tr>
<tr>
<td>UK - Defence Science and Technology Laboratory (DSTL)</td>
<td>David Elliott</td>
</tr>
<tr>
<td>Ireland, Department of Agriculture, Food and the Marine</td>
<td>Martin Blake</td>
</tr>
<tr>
<td>USA - Defense Threat Reduction Agency (DTRA)</td>
<td>Corina Monagin, Vittoria Smeglin, Cyle Bailey Vernon</td>
</tr>
<tr>
<td>USA - Department of Agriculture (USDA)</td>
<td>Rosemary Sifford</td>
</tr>
<tr>
<td>USA – Agency for International Development (USAID - contractor)</td>
<td>Christine Jost</td>
</tr>
</tbody>
</table>
Appendix 2: Presentations – 2023 2023 Advisory Committee survey results - WOAH investment needs
18th World Fund Advisory Committee Meeting

23 May 2023
Maison de la Chimie
Paris, France
The World Fund is WOAH’s multi-donor trust fund mechanism. The Fund captures all voluntary contributions received by WOAH and complements the Organisation’s Regular Budget, principally comprising Member Country statutory contributions. As per the 2012 Basic Texts, the World Fund’s governance includes an Advisory Committee and Management Committee.
What is the role of the Advisory of Committee?

- Review the Fund’s financial performance,
- An opportunity for WOAH to present strategic priorities to its resource partners – requiring either financial or political support,
- Identify opportunities to leverage funding or additional donor potential.
World Fund Advisory Committee Meeting | Meeting’s Agenda

I. Introductions
II. 2023 Survey of the Advisory Committee
III. WOAH investment needs
IV. Closing
We will produce a short summary of this meeting – it will note key discussion points but statements will not be attributed.

The summary will have a list of participants.

Please let Emily Tagliaro know - via email - if you do not consent to have your name and the name of your Organisation listed.
World Fund Advisory Committee Meeting | Introductions

1. Name(s) (1 rep. per org.)

2. Organisation

3. Investment priorities (themes & geographies)
2023 Survey of the Advisory Committee

Lorenz Nake & Liana Mehring
Resource Mobilisation and Grant Managers
Engagement & Investment Department
Survey Results | Introduction

- Announced at 17th AC in Jan 2023
- Data collection from February – April 2023
- WOAH received a total of 25 responses
  - ✓ Response rate 78%
  - ✓ Representing 83% of investment received through the WF
- Survey parts:
  - ✓ Priority topics of interest
  - ✓ Motivation to invest in WOAH
- All responses have been anonymized and analyzed in aggregate
- Thank you for your participation (also in the future)
Survey Results | Priority Topics

<table>
<thead>
<tr>
<th>Topic</th>
<th>Average</th>
<th>Weighted</th>
</tr>
</thead>
<tbody>
<tr>
<td>One Health</td>
<td>3.4</td>
<td>3.3</td>
</tr>
<tr>
<td>TADs</td>
<td>3.4</td>
<td>3.3</td>
</tr>
<tr>
<td>SDGs</td>
<td>3.5</td>
<td>3.3</td>
</tr>
<tr>
<td>Emergency preparedness &amp; prevention</td>
<td>3.3</td>
<td>3.3</td>
</tr>
<tr>
<td>Animal disease - notification</td>
<td>3.2</td>
<td>3.0</td>
</tr>
<tr>
<td>AMR / Veterinary Products</td>
<td>3.2</td>
<td>3.1</td>
</tr>
<tr>
<td>Lab. Capacity Building</td>
<td>3.1</td>
<td>3.0</td>
</tr>
<tr>
<td>Workforce Development</td>
<td>3.0</td>
<td>2.9</td>
</tr>
<tr>
<td>VS Capacity Building</td>
<td>2.9</td>
<td>2.8</td>
</tr>
<tr>
<td>Climate Change</td>
<td>2.9</td>
<td>2.6</td>
</tr>
<tr>
<td>Gender</td>
<td>2.9</td>
<td>2.6</td>
</tr>
<tr>
<td>Animal Welfare</td>
<td>2.6</td>
<td>2.3</td>
</tr>
<tr>
<td>Economics of animal health</td>
<td>2.6</td>
<td>2.5</td>
</tr>
<tr>
<td>Data Stewardship</td>
<td>2.5</td>
<td>2.4</td>
</tr>
<tr>
<td>Wildlife</td>
<td>2.5</td>
<td>2.2</td>
</tr>
<tr>
<td>Bio Threat Reduction</td>
<td>2.5</td>
<td>2.4</td>
</tr>
<tr>
<td>PPVs</td>
<td>2.5</td>
<td>2.3</td>
</tr>
<tr>
<td>Aquatic Animal Health</td>
<td>2.5</td>
<td>2.3</td>
</tr>
</tbody>
</table>
Survey Results | Priority Topics: Members/Other Partners
Survey Results | Communication

On average over the last year, how often do you interact with WOAH for World Fund related investments or projects?

- **Monthly**: 48%
- **Weekly**: 28%
- **Yearly**: 20%
- **Daily**: 4%
WOAH's administration is easy to work with

WOAH has been efficient with investment(s) from my organisation

WOAH shares timely and transparent information on its use of funds
Survey Results | Results delivery

- WOAH has strong technical expertise: 4% Strongly Disagree, 28% Disagree, 68% Agree, 0% Strongly Agree
- WOAH has strong political outreach: 24% Strongly Disagree, 28% Disagree, 48% Agree, 0% Strongly Agree
- WOAH is an effective organisation: 4% Strongly Disagree, 28% Disagree, 52% Agree, 0% Strongly Agree
- WOAH provides good value for money: 8% Strongly Disagree, 40% Disagree, 52% Agree, 0% Strongly Agree
- WOAH has strong influence among its Members: 4% Strongly Disagree, 32% Disagree, 64% Agree, 0% Strongly Agree
WOAH provides a unique service that cannot be provided by other organisations

<table>
<thead>
<tr>
<th>Survey Results</th>
<th>Relationship</th>
</tr>
</thead>
</table>
| **WOAH (and OIE) has strong name recognition in my organisation** | ![Chart](chart1)
| **My organisation has a strong institutional relationship with WOAH** | ![Chart](chart2)
| **My organisation has a strong working relationship with WOAH** | ![Chart](chart3)
| **WOAH’s mandate aligns with my organisation’s mandate** | ![Chart](chart4)
| **WOAH provides a unique service that cannot be provided by other organisations** | ![Chart](chart5)
Survey Results | Overall

Examples provided by Resource Partners for improvements to their overall experience with WOAH:

- Opportunities to meet face to face
- More frequent communications about possible new collaborations
- Greater focus on timely implementation
Survey Results | Investing in WOAH

How would you qualify your level of investment in WOAH?

- 84% Adequate investment
- 12% Underinvestment
- 4% Overinvestment

What limits your Organisation from making further investments in WOAH?

- Budget Restrictions
- Turn over of senior management and the Delegate
- Lack of Strategic Alignment between WOAH and the Resource Partner
- Delivery of outcomes and outputs aligned with original clear objectives
- Efficient and effective use of funding
- Timely reporting
Questions/Discussion
Investment Needs

Emily Tagliaro
Head of Engagement & Investment Department
**WOAH’s Mandate | Theory of Change and strategic objectives**

“The intergovernmental organisation responsible for improving animal health and welfare worldwide”

<table>
<thead>
<tr>
<th>Activities</th>
<th>Outputs</th>
<th>Outcomes</th>
<th>Impacts</th>
<th>Overall objective</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sustainable capacity-building</td>
<td>Effective capacity-building activities are delivered and benefit Members</td>
<td>Member capacity to prevent and control animal disease is strengthened</td>
<td>Global disease control and safe trade are secured</td>
<td>Improved animal health and welfare worldwide supports global goals</td>
</tr>
<tr>
<td>Standard-setting</td>
<td>Evidence-based WOAH standards, guidelines and recommendations are adopted by target stakeholders</td>
<td>Members apply a OH approach</td>
<td>The global animal disease situation is more transparent</td>
<td>Global food security and safety are improved</td>
</tr>
<tr>
<td>Information management</td>
<td>Disease-free status and endorsement of control programmes are delivered to Members</td>
<td>WOAH standards are implemented by Members</td>
<td>International rules-based system is strengthened</td>
<td>Safe and fair trade is secured</td>
</tr>
<tr>
<td>Coordination of global frameworks</td>
<td>Animal health data and scientific evidence are made available to the public and decision-makers</td>
<td>National- and international-level stakeholders make informed decisions based on WOAH data and evidence</td>
<td>Management of animal health and welfare is coordinated across Members</td>
<td>Sustainable economic development is strengthened</td>
</tr>
<tr>
<td>Facilitate international collaboration</td>
<td>Global strategies are endorsed by Members and effectively coordinated</td>
<td>Increased awareness of WOAH’s mission and importance of animal health systems</td>
<td>National animal health systems are effectively supported</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Multidisciplinary approaches are implemented with relevant partners</td>
<td>Standards development, research and funding priorities in animal health are aligned</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Members and other stakeholders engage in WOAH forums</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**SCIENTIFIC EXPERTISE**

**DATA GOVERNANCE**

**RESPONDING TO MEMBERS’ NEEDS**

**COLLABORATION WITH PARTNERS**

**EFFICIENCY AND AGILITY**
Investments, expenses and priority geographies

2022 investments priorities

- **57%** Global Frameworks
- **23%** Capacity Building
- **13%** Other

2022 Expenses

- **61%** Global Frameworks
- **19%** Capacity Building
- **9%** Information Management

Geographic focus of grants signed (2021-2022)

- **42%** All regions
- **20%** Europe
- **15%** Asia Pacific
- **10%** Institutional
- **6%** Americas
- **6%** Middle East

**Other**

- 4% Information Management
- 6% Standard setting & implementation
Needs for future investment

Key areas for investment:

- One Health
- Aquatic Animal Health
- GF-TADs
- Animal welfare
- Systems strengthening & capacity building
- Digital transformation
Needs for future investment

**GF-TADs**

- € 1.97 M
  - Basic metabolism and regional disease priorities (FMD, Rinderpest, ASF/CSF, PPR, RVF, etc.)
  - Regional gaps: Africa, Americas, SAARC
  - £ 2.9 M / annum

**One Health**

- € 1.9 M
  - Implementation of OH JPA
  - Wildlife Health Framework (beyond Africa)
  - Avian Influenza
  - Activities in countries
  - £ 2.3 M / annum

**Aquatic Animal Health**

- € 0.6 M
  - Capacity building
  - PVS Aquatic missions
  - Advocacy & outreach
  - Leadership (networks)
  - £ 0.8 M / annum
Needs for future Investment

**Systems strengthening & capacity building**

- **€ 3.97 M**
  - PVS Pathway (digitalization and missions), especially in Americas & Eastern Europe
  - Training Platform
  - Grand Challenge for Sustainable Labs

- **€ 4.8 M / annum – Capacity Building activities**

- **€ 15 M – Grand Challenge**

**Digital Transformation**

- **€ 2.06 M**
  - Organisational digital transformation
  - Evolution of WAHIS
  - Observatory
  - GBADs

- **€ 7.5 M / annum**

**Animal welfare**

- **€ 177 K**
  - Capacity building (ToTs)
    - Support for all WOAH regions (i.e., beyond Europe)

- **€ 0.8 M / annum**
  - Animal welfare
Overview of needs

KEY AREAS FOR INVESTMENT

One Health
- € 2.3 M / annum

Aquatic Animal Health
- € 0.8 M / annum

Systems strengthening & capacity building
- € 4.8 M / annum
- € 15 M – Grand Challenge

GF-TADs
- € 2.9 M / annum

Animal welfare
- € 0.8 M / annum

Digital transformation
- € 7.5 M / annum

Total additional investment = €19.1 M
Challenges, solutions and the role of the Advisory Committee

What role for the Advisory Committee in supporting WOAH to mobilise resources needed for its 7SP and beyond?

Current state
- Ambition versus capacity
- Increasing demand for Human Resources and Support Services
- Strain on WOAH General Budget
- Growing administrative burden

Actions
- Encourage flexible funding
- Results frameworks
- Reporting requirements
- Consider longer-term grants & Collaboration Agreements
- Overhead rates
- Complementarity with other mechanisms

Desired state
- Adequately resourced teams and regions
- Efficient and effective implementation
- Robust results and improved service delivery to Members
- Greater visibility for Veterinary Services
Questions/Discussion
Next meeting and closing
Thank you