

2023 Revised Budget



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I. Introduction

1. 2023 marks a significant step forward in the implementation of WOAAH's Seventh Strategic Plan and accomplishment of its five strategic objectives as well as the continued delivery of the Organisation's mandate. 90 SG/1 –Director General Report on the activities of WOAAH in 2022 –describes in the detail progress made in 2022, highlighting a dynamic “return to normal” to activity delivery aligned to pre-COVID times. Building on 2022 performance, the proposed 2023 Revised Budget aims to turn the ambitious work programme approved by the Assembly last year into reality.

2. For the first time, a budgetary framework outlining the Organisation's strategic and budgetary orientations underpinned and guided the budget development process. In line with strategic objective five relating to efficiency and agility, the budgetary framework constitutes a major step forward in increasing efficiency gains and synergies across all WOAAH's sources of income (Member's statutory contributions, voluntary contributions and additional sources of revenue) against nine harmonised budgetary chapters as introduced in 89 SG/6, ensuring that the financial request to the Members is based on a strengthened approach for priority-setting.

3. A prioritised approach is essential for WOAAH to invest its limited resources¹ in areas of potential maximum impact, while contributing towards better governance and transparency. The budgetary framework furthermore positions operational planning and budgetary monitoring as key elements of a management control and performance management dialogue across the Organisation, enhancing the quality of reporting to the Membership and positioning impact as the primary focus of WOAAH's accountability.

4. This document presents WOAAH's consolidated 2023 budget, revised income and expenditures for financial year 2023 (1 January – 31 December) for the Regular Budget, the World Animal Health and Welfare Fund (World Fund) and all Regional and Sub-Regional Representations. The Assembly votes the Regular Budget and is provided with information for the World Fund and Regional and Sub-Regional Representations.

5. All amounts in this document are in Euro.

II. Consolidated 2023 Budget

6. WOAAH's consolidated 2023 budget amounts to 41.05 M€ (see Table 1), of which 48 % derives from the Regular Budget and 52 % from voluntary contributions through the World Fund. The Regional and Sub-Regional Representations budgets are not included in this figure and are provided in section V of this document.

| Budgetary Chapters | Regular Budget | World Fund | Consolidated budget |
|--|-------------------|-------------------|---------------------|
| 1. Information Management | 4 302 150 | 1 374 450 | 5 676 600 |
| 2. Standard Setting and Implementation | 2 628 400 | 1 343 000 | 3 971 400 |
| 3. Capacity Building | 21 000 | 8 916 900 | 8 937 900 |
| 4. Global Frameworks | 832 900 | 7 441 700 | 8 274 600 |
| 5. International Collaboration | - | 1 004 450 | 1 004 450 |
| 6. Institutional Governance | 3 396 680 | 683 100 | 4 079 780 |
| 7. General Administration | 5 655 790 | 684 000 | 6 339 790 |
| 8. Regional and sub-regional Representations | 1 608 800 | 100 000 | 1 708 800 |
| 9. Depreciation and Amortisation Expenses | 1 051 880 | - | 1 051 880 |
| Total | 19 497 600 | 21 547 600 | 41 045 200 |

Table 1: 2023 Consolidated Budget, including portion provided by the Regular Budget and the World Fund

¹ For memory, the Regular Budget funding is fully flexible and predictable; while; funds received through the World Fund depend on the generous contributions of resource partners, are earmarked, and arrive at unpredictable times.

7. This corresponds to a 29 % increase compared to the estimated consolidated budget presented to the Assembly in 2022, and principally relates to a more important contribution from the World Fund (be it in terms of overheads or direct support) coupled with the Regular Budget carry-over from 2020 (585 K€). Clearly, and notwithstanding, the 15 % increase to 2023 statutory contributions, voluntary contributions continue to fund a large share of the budget – operations and human resources – and the flow of voluntary contributions will need to be maintained.

8. The main asset of the Organisation lies in the skills and expertise of its human resources, which at the same time constitute the single largest financial expense of the Organisation (37 %²) – this is significantly lower than other normative, standard-setting and technical Organisations, such as WHO, whereby the payroll expenditure (staff, long and short-term consultants) represents close to 75 % of the entirety of the Organisation’s costs. Further to the salary freeze in 2022, this budget considers an increase to staff salaries in 2023 to match growing inflation and aligned to INSEE³ consumer price index (7.11 %) at the Headquarters. Among others, WOAAH is exploring how to manage inflation increases at regional level considering the differences in situations across host countries. To be able to deliver on the priorities set out in the work programme, WOAAH needs to have its workforce plan aligned with the priorities. Given WOAAH’s financing model, full alignment is not possible through the Regular Budget, with the World Fund providing 36 % of the total budget required for human resources. For information, only a modest budget has been allocated to support continuing training within WOAAH (0.24 % of the consolidated budget).

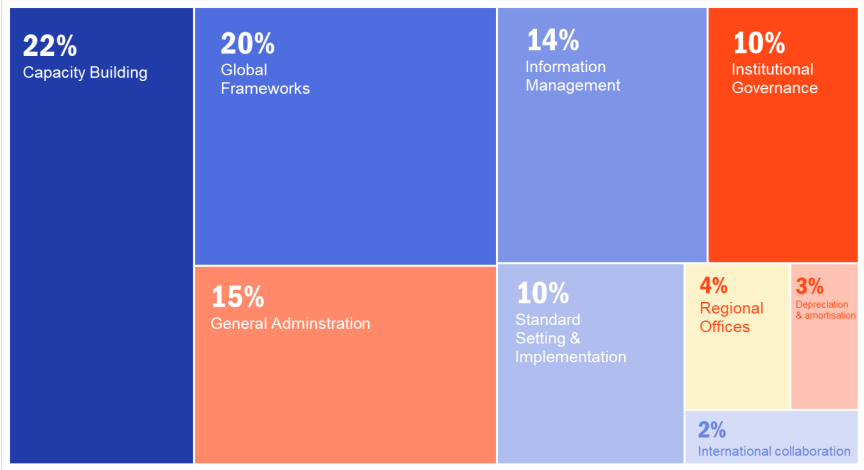


Figure 1. 2023 Consolidated Budget subdivided per budgetary chapters

9. Recognising the urgent need for continued investments in animal health and welfare as key components of global health and food systems governance and transformations, the most intensive portion of the budget (68 % staff included or 49 % excluding staff costs) will drive the implementation of prioritised technical activities (see Figure 1 – chapters in tones of blue). This includes the Organisation’s activities on *Standard Setting and Implementation* (10 %) with significant portion of the World Fund budget providing investments to build the capacities of the Membership to comply with WOAAH standards (PVS Pathway, workforce development, continuous education through e-learning) and the delivery of global strategies or initiatives (e.g., antimicrobial resistance, rabies, wildlife, or African Swine Fever, among others). Notably, 79 % of the budget needed to support technical activities is provided through the World Fund. Aligned to the mandate of the Organisation, the portion of technical activities funded through the Regular Budget (21 %) principally relates to standard-setting activities (Specialist Commissions, ad hoc Groups, Working Groups) and disease status recognition. The implementation of technical activities will largely contribute to the accomplishment of Strategic Objectives 1 and 3 as well as 4, given that most technical activities are undertaken in partnership with other entities and organisations.

² 37% solely corresponds to the total cost of Headquarters staff as a percentage of the consolidated budget. The budget for the Regional and Sub-Regional Representation is not included in the consolidated budget, including the associated human resource costs. These figures are provided in section V of this document. In the future, WOAAH will include the Regional and Sub-Regional Representation Estimates in the consolidated budget.

³ Established the French National Institute of Statistics and Economic Studies

10. Strategic Objective 2 provides a strong stimulus and overarching framework for WOA's data collection and dissemination approach and is central to reinforcing its role as a data manager and supporting digital transformation. 7 % of the consolidated budget will enable WOA to take advantage of the transformative, accelerating power of digital technologies to enhance the accomplishment of the Strategic Plan, better service its Members and, allowing them to make informed decisions. Given the whole-of-organisation approach to digital transformation, costs pertaining to IT projects are in all the corresponding budgetary chapters. In 2023, digital transformation efforts include the development of the PVS Pathway Information System Tool (727 K€), Official Status Management Platform (250 K€), an aquatic disease identification guide for mobile appliances (107 K€), digitalisation of Standards including an online navigation tool (50 K€), as well as enabling the online submission and analysis of Reference Centre Annual Reports. These externally facing tools will largely benefit the Membership as well as enhancing WOA's role as a data steward for animal health. Investments are also envisaged to strengthen internal processes such as the management and approval of mission orders and budgeting and accounting tools. 1,244 K€ has been allocated to support these critical investments, of which 77 % is funded through the World Fund.

11. In addition to the aforementioned, WOA will continue to improve existing functionalities in WAHIS by conducting evolutive maintenance and optimising the underlying IT infrastructure. The current contract with the service provider developing WAHIS will expire on 30 June 2023. WOA is currently considering the possibility to extend this contract to deliver on agreed core functionalities. The below table provides an overview of income/commitments and expenses for WAHIS since 2016.

| WAHIS Investment (initial version) | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | Total |
|--|---------------|----------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------------|-------------------|
| Income | | | | | | | | | | |
| Grants & confirmed commitments | 49 309 | 1 126 824 | 5 693 402 | 1 727 105 | 1 778 415 | 1 959 675 | 180 205 | | under negotiation | 12 514 936 |
| Funds received <i>and monies owing</i> | 49 309 | 1 126 824 | 3 121 381 | 3 083 258 | 2 047 810 | 1 577 149 | 1 134 205 | 375 000 | | 12 514 936 |
| Regular Budget - Reserve for WAHIS | | | | | 585 000 | 1 000 000 | 500 000 | | | 2 085 000 |
| | | | | | | | | | Total income | 14 599 936 |
| Expenses | | | | | | | | | | |
| Total costs (incl. staff) spent as of 31/12/Year N, or incurred (for 2022 and 2023) of which: | 42 173 | 312 059 | 1 436 166 | 1 267 873 | 2 043 438 | 3 100 905 | 3 092 652 | 2 833 000 | | 14 128 265 |
| Expenses | 42 173 | 312 059 | 1 265 034 | 675 230 | 1 389 925 | 3 100 905 | 3 092 652 | 2 833 000 | to be determined | 12 710 977 |
| Investment (Assets) to be depreciated | | | 171 131 | 592 643 | 653 513 | | | | | 1 417 287 |
| | | | | | | | | | Total Expenditure | 14 128 265 |

Table 2. Financial Overview of WAHIS

12. 2023 will offer the Organisation and its Members an opportunity to reconvene in person further to the COVID-2019 pandemic. In addition to the first presential General Session since 2019, two presential Council meetings (one virtual meeting) and three Regional Commissions⁴ will be held, requiring 33 % of the budget allocated to *Institutional Governance*. Inflation for travel-related items has soared post-sanitary crisis, impacting the costs for venue hire, travel and per diems. Consequently, WOA proposes to change the per diem rate to consider the INSEE consumer price index of 7.11 % (see Annex II – 2023 WOA allowance rates). Building upon the experiences garnered over the past few years, WOA is exploring the benefits and complexity of hybrid and virtual meetings: although travel-related cost savings can be made, hybrid meetings are labour and equipment intensive. With a small events team, the Organisation cannot manage the staggering logistics required to produce in-person and simultaneous virtual events, given that hybrid meetings, in many cases, require nearly a duplicate level of staffing.

13. In addition to the budgetary framework and dialogue, budgetary chapter *General Administration* will put into place robust methodologies to improve budgeting, financial management and reporting by digitalising certain processes. Another critical area of work centres on unrolling a cross-functional archiving policy across the Organisation to preserve WOA's historical memory and apply best practices for all documentation. These efforts will improve the efficiency and agility of the Organisation and reinforce its capacity to adhere to the prisms of transparency, predictability and flexibility.

14. Lastly, section 8 pertaining to *Regional and Sub-Regional Representations* includes the share of the statutory contributions allocated to the regional offices in accordance with Resolution No. 6 in May

⁴ Three presential Regional Commission Conferences are scheduled for 2023: 25th Conference of the Regional Commission for Africa in February, the 17th Conference of the Regional Commission for Middle East in October, and 33rd Conference of the Regional Commission for Asia-Pacific in November.

2006, as well as an effort made by the Regular Budget to provide voluntary financial support to Regional and Sub-Regional Representations in a fragile financial situation (mainly those in Africa – 170 K€).

15. The below sections provide more detailed information on the Regular Budget and the World Fund and aim to increase Members understanding of the origin and use of the Organisation’s financial sources for all its areas of work.

III. Regular Budget

1. Income estimates

16. In 2022, the Assembly adopted the Budgetary Income and Expenses for the 97th Financial Year and Related Planned Work Programme⁵ and Financial contributions from Members for 2023⁶. WOAH thanks its Members for adopting these documents, which resulted in an approval from the Membership to increase statutory contributions by 15 %. These documents provide the framework for the Regular Budget in 2023, establishing the Regular Budget appropriation for 2023 at 18.28 M€, with income equal to expenses. Notwithstanding this important effort from the Membership to increase statutory contributions, global inflation will nullify the positive benefits resulting in continued budgetary stress for the Regular Budget in 2023 and, more significantly in 2024.

17. The Regular Budget comprises statutory contributions and is complemented by contributions in an extraordinary category. In 2023, four Members have continued to provide extraordinary contributions. This provides an additional 918 K€ in flexible funding to the Regular Budget and is lower than 2022 (three contributions in category A and one contribution in category B compared to four extraordinary contributions in category A in 2022).

18. In 2023, the revised income for the Regular Budget amounts to 19.5 M€ (see Table 3). This 6 % increase (1.22 M€) to balance the budgeted expenses comprise: (i) accumulated surplus set aside from 2020 (not yet expended) equal to 585 K€, and (ii) World Fund overheads are higher than forecasted. These monies will be crucial for the Organisation in 2023 to cover recurring costs for WAHIS including, among others, staff expenses, maintenance, licences, and hosting expenses. Consequently, in 2023, the recovery of investment subsidies for WAHIS will be lower than the project’s foreseen annual expenses.

| Section | Description | Amount EUR |
|-----------|--|-------------------|
| Section 1 | Member contributions (Article 11 - Organic Statutes and Article 14 - Organic Rules) | 12 873 000 |
| | Extraordinary contributions | 918 100 |
| | Sub-total Section 1 | 13 791 100 |
| Section 2 | Registration fees (General Session, conferences) | - |
| | Publication sales | - |
| | Fees for evaluation of disease status applications | 140 000 |
| | World Fund overheads | 1 400 000 |
| | Internal contributions | 845 000 |
| | Other operating revenue | 2 266 500 |
| | Sub-total Section 2 | 4 651 500 |
| Section 3 | Investment income | 20 000 |
| | Extraordinary income | - |
| | Recovery of investment subsidies | 33 000 |
| | Reversal of provisions | 417 000 |
| | Sub-total Section 3 | 470 000 |
| | Total | 18 912 600 |
| | Carry over 2020 | 585 000 |
| | Total | 19 497 600 |

Table 3. 2023 Regular Budget income

⁵ 89 GS Resolution N.6

⁶ 89 GS Resolution N.7

2. Budgeted expenses

19. The revised budget expenses for 2023 amounts to 19.5 M€ (see Table 4 below), representing a 7 % increase compared to initially estimated, and is a balanced budget thanks to the Regular Budget carry-over from 2020 and World Fund overheads.

| Budgetary Chapters | | Revised | Initial |
|--------------------|---|-------------------|-------------------|
| 1. | Information Management | 4 302 150 | 4 304 500 |
| 2. | Standard Setting and Implementation | 2 598 400 | 2 221 500 |
| 3. | Capacity Building | 21 000 | 22 000 |
| 4. | Global Frameworks | 862 900 | 744 800 |
| 5. | International Collaboration | 0 | 0 |
| 6. | Institutional Governance | 3 396 680 | 3 176 100 |
| 7. | General Administration | 5 655 790 | 5 362 200 |
| 8. | Regional and sub-regional Representations | 1 608 800 | 1 438 500 |
| 9. | Depreciation and Amortisation Expenses | 1 051 880 | 1 012 500 |
| Total | | 19 497 600 | 18 282 100 |

Table 4: Comparison initial 2023 budget and revised 2023 budget

20. The below section explains the main factors for the positive increase compared to initial estimates:

- Information Management (-0.05 %): Digital transformation remains a key objective for WOH and the Seventh Strategic Plan and is crucial for performing its role as a steward of global animal health data. 70 % of this budget targets continued investments to enhance the efficiency of WAHIS and associated staff as well as staff working in the World Animal Health Information and Analysis Department. This budgetary chapter also includes the work of the Publications Unit and Documentation Cell as well as efforts pertaining to WOH data governance.
- Standard setting and implementation (+17 %): staff human resources for performing technical secretariat functions constitute 71 % of this budget line, while 26% is earmarked to enable meetings of the Specialist Commissions, ad hoc Groups and Working Groups to take place, be it in presentational or virtual format. Given the ambitious work programmes of these bodies and based on experience from recent years, both the technical experts and the Secretariat have a preference for and note increased efficiencies with presentational meetings. To exercise cost efficiencies and reduce the budgetary impact, several virtual *ad hoc* Group meetings have been maintained. 3% will be dedicated to the development of an Official Status Management Platform to centralise the archiving, tracking, searching, and submission of all relevant dossiers related to the official recognition and maintenance of animal health status, and self-declarations of disease freedom.
- Global Frameworks (+16 %): although this budgetary chapter is largely funded by the World Fund (90 %), budgeted expenses under the Regular Budget comprises some staffing costs entrusted with overseeing the implementation of global frameworks (i.e., Animal welfare or Aquatic Animals).
- Institutional Governance (+7 %): Beyond human resources for the General Directorate and associated travel, a third of this budget will fund the following institutional meetings: 2023 General Session, two presentational Council meetings (one virtual meeting) and three Regional Commissions. The rise in travel-related items is the sole cause of this increase, with the initial forecast underestimating the spike in event service costs post-COVID.
- General Administration (+5 %): Central to strategic objective 5, WOH is exercising significant efforts to strengthen and streamline administrative processes to drive efficiency and agility. This will focus on enhancing financial management and oversight, as well as reinforcing planning and due diligence processes for procurement of goods and services. Continued investment in institutional communication is critical to voicing WOH's role as a crucial contributor to global health governance and food system transformation and is one of the reasons for the revised budget increase. This budget line also captures the costs of information technology maintenance, licences, and hosting

expenses (second cause for the increase in budget chapter) as well as monies to conduct a feasibility study to assess whether WOH should remain situated in the Headquarters' buildings⁷.

- Regional and Sub-Regional Representations (+12 %): this item includes the share of the statutory contributions allocated to the Representations in accordance with 74 GS Resolution No. 6 (May 2006). The main reason for this increase corresponds to the efforts made by the Regular Budget to provide voluntary financial support to Regional and Sub-Regional Representations in a fragile financial situation (mainly those in Africa).

3. Capital expenditure

21. In line with the accrual accounting system, some investments will be recorded as capital expenditure (assets). For 2023, assets comprise the maintenance work planned for the two WOH Headquarters buildings as well as specific investments linked to digital transformation (solely the portion funded through the Regular Budget). These assets will be depreciated under accounting regulations. Items of low value (less than 500 €) are recorded immediately under expenses.

| Capital expenditure | Amount |
|---|----------------|
| Current work and investments | 48 500 |
| Renovation and maintenance of premises | 27 000 |
| Electrical work | 8 500 |
| Security work | 8 000 |
| Office equipment and furniture | 5 000 |
| Information technology development and investments | 436 000 |
| IT projects | 366 000 |
| IT equipment | 70 000 |
| Total | 484 500 |

Table 5. Capital expenditure – Regular Budget

22. Specific to building maintenance, WOH has made prudent estimation pending the outcomes of the feasibility study on the WOH's premises.

IV. World Fund – Voluntary contributions

1. Income estimates

23. The World Fund is a multi-year special account that collects voluntary contributions from Members and other resource partners as direct support to the Organisation through clearly defined and time-specific grants.

24. The Organisation conducts active resource mobilisation to increase the number and volume of voluntary contributions to the World Fund to ensure the balance of funds needed to guarantee the Organisation's operational capacity and implement the work programme. Voluntary contributions are accepted only when they align with the Organisation's strategic priorities and efforts are underway to encourage resource partners to consider increasing their unearmarked or lightly earmarked contributions as a means of achieving greater impact with the same amount of funds.

25. Unearmarked or lightly earmarked voluntary funding provides the significant additional advantage of allowing the Organisation and its Members to ensure funds are allocated where they generate the greatest benefit under specific objectives. Unearmarked funding also allows for more agility and rapid adaptation to changing circumstances or priorities, which is particularly important in an increasingly volatile environment.

26. In line with accrual-based accounting, the outstanding monies owing to the World Fund for multi-year grants signed and active as of 31 December 2022 amounts to 48.6 M€. Grants in the pipeline and prospects based on project ideas and positive contacts with resource partners are not included in this

⁷ The feasibility study has no financial impact on the budget as it will be funded thanks to a voluntary contribution from the hosting country.

estimate. The financing outlook for new grants is substantially in line with those of 2022 and based on the historically high levels of voluntary contribution mobilization during the last Strategic Plan period (2016-2020). Consequently, the total World Fund estimates will continue to evolve upwards throughout the year.

2. Budgeted expenses

27. As demonstrated in Table 6, 21.50 M€ are the budgeted expenses through the World Fund will support WOAHA deliver its mandate and Seventh Strategic Plan in 2023. This figure is an estimate and only considers active grants (129 active grants) as of 31 December 2022. To establish this figure, all prioritised activities in the work programme were reviewed against all active World Fund grants and associated funding eligibility criteria to find funding solutions and address possible financial gaps or deficits. The 44 % increase compared to the initial estimates reflects a more refined work programme, a return to pre-COVID delivery capacity and that all commitments foreseen by grants signed with resource partners in 2023 are scheduled.

| Budgetary Chapters | | 2023 Estimates World Fund | Initial Estimates World Fund |
|--------------------|---|------------------------------|---------------------------------|
| 1. | Information Management | 1 374 450 | 582 624 |
| 2. | Standard Setting and Implementation | 1 293 000 | 910 537 |
| 3. | Capacity Building | 8 916 900 | 6 926 367 |
| 4. | Global Frameworks | 7 441 700 | 5 422 420 |
| 5. | International Collaboration | 1 004 450 | 110 937 |
| 6. | Institutional Governance | 683 100 | 696 486 |
| 7. | General Administration | 684 000 | 308 492 |
| 8. | Regional and sub-regional Representations | 100 000 | 0 |
| 9. | Depreciation and Amortisation Expenses | 0 | 0 |
| Total | | 21 497 600 | 14 957 863 |

Table 6. 2023 World Fund Estimates comparison

V. Regional and Sub-Regional Representations

28. The estimated 2023 income and expenses for the Regional and Sub-Regional Representations accounts are given in Annex III.

VI. Conclusion

29. WOAHA thanks its Members and resource partners for their continued support and investments despite the significant economic challenges faced globally. WOAHA recognises the efforts of its Members to accept a 15 % increase to statutory contributions and the additional effort of Members providing an extraordinary contribution in 2023.

30. Notwithstanding these demanding efforts, a balanced 2023 Revised Budget for the Regular Budget is only possible thanks to the 2020 carry-over and a higher allocation of overheads from the World Fund. The latter confirms that the Regular Budget is in continued financial stress as well as the inherent misalignment between critical organisational activities and Members' financial commitments, with statutory contributions continuing to decline as an overall percentage of the consolidated budget for the Organisation. Coupled with the persisting increase in inflation, WOAHA expects a deficit by 2024. To counter this, in document 90 SG/6 – 2024 Budgeted Work Programme, Income Estimates and Related Contribution Scale - the Organisation proposes and justifies its request for a 15 % increase to statutory contributions.

31. To counter these financial pressures, the Organisation exerts measures and policies to reduce expenses coupled with cost recovery mechanism. Significant efforts are also being made to manage its budgets more attentively and transparently; planning, managing, and monitoring funds in alignment with strategic priorities and integrating performance evaluation and value for money. These prisms of budgetary governance are crucial to ensuring Member's continued confidence in WOAHA and can be reflected in the stable rate of contributions received.

32. Moreover, the growing success of the World Fund has enabled the Organisation to continue to deliver and expand, within its mandate, the service offering provided to its Membership and the visibility for the Organisation. Inversely, this has resulted in a dependency on voluntary contributions received through the World Fund to cover staff costs and implement critical activities; however, voluntary contributions are, by their nature, unpredictable and tied to a particular purpose.

33. The Regular Budget provided principally through statutory contributions ensures a fundamental source of financing and is essential for the functioning of the Organisation. It provides a level of funding reliability and allow resources to be assigned and aligned to the Organisation's activities and strategic plans that are approved by the Assembly each year. Beyond volume and flexibility, the predictability and timeliness of financing is crucial, and the investments are required to ensure appropriate financing for WOA's Work Programme and the timely implementation of the Seventh Strategic Plan.

34. In return for their continued support and investment, WOA is committed to deliver value-for-investment.

VII. ANNEXES

Annex I: 2023 Revised Budget

Annex II: 2023 WOA allowances rates

Annex III: Regional and Sub-Regional Representations – 2023 Estimates

Annex I: 2023 Revised Budget

| Budgetary Chapters | Regular Budget | World Fund |
|--|-------------------|-------------------|
| 1. Information Management | 4 302 150 | 1 374 450 |
| 1.1 Animal Health Information | 3 360 050 | 597 950 |
| 1.2 Publications | 460 700 | 69 000 |
| 1.3 Documentation | 281 400 | - |
| 1.4 Data Governance | 200 000 | 356 000 |
| 1.5 Global Burden of Animal Diseases (GBADs) | - | 351 500 |
| 2. Standard Setting and Implementation | 2 628 400 | 1 343 000 |
| 2.1 Standards and Science | 981 100 | 560 500 |
| 2.2 Specialist Commissions and Groups | 537 700 | 100 000 |
| 2.3 Status | 944 100 | 108 000 |
| 2.4 Observatory | 165 500 | 574 500 |
| 3. Capacity Building | 21 000 | 8 916 900 |
| 3.1 PVS Pathway (workforce development included) | 21 000 | 8 731 900 |
| 3.2 Public-Private Partnerships | - | 87 000 |
| 3.3 Platform for the training of Veterinary Services | - | 98 000 |
| 4. Global Frameworks | 832 900 | 7 441 700 |
| 4.1 One Health | 568 500 | 3 634 060 |
| 4.2 Transboundary Animal Diseases (GF-TADs) | - | 467 400 |
| 4.3 Animal Welfare | 128 000 | 245 000 |
| 4.4 Aquatic Animal Health | 85 000 | 266 740 |
| 4.5 Emergency and Preparedness | 51 400 | 2 828 500 |
| 5. International Collaboration | - | 1 004 450 |
| 5.1 Scientific Networks | - | 829 250 |
| 5.2 Other Networks | - | 1 200 |
| 5.3 Technical Partnerships | - | 174 000 |
| 6. Institutional Governance | 3 396 680 | 683 100 |
| 6.1 World Assembly of Delegates | 1 071 000 | 23 100 |
| 6.2 Council | 85 000 | - |
| 6.3 Regional Commissions | 160 000 | - |
| 6.4 Directorate General | 2 080 680 | 660 000 |
| 7. General Administration | 5 655 790 | 684 000 |
| 7.1 Corporate Financial & Administrative Management | 603 040 | 413 000 |
| 7.2 Management of OIE Premises | 303 950 | - |
| 7.3 IT Management | 1 100 000 | - |
| 7.4 Communication | 441 420 | 20 000 |
| 7.5 Staff expenses and Human Resource Management | 3 207 380 | 251 000 |
| 8. Regional and sub-regional Representations | 1 608 800 | 100 000 |
| 8.1 Share of Statutory Contributions for the Regions | 1 073 000 | - |
| 8.2 Contributions to RR/SRR | 169 500 | - |
| 8.3 Regional Actions | 366 300 | 100 000 |
| 9. Depreciation and Amortisation Expenses | 1 051 880 | - |
| Total | 19 497 600 | 21 547 600 |

Annex II: 2023 WOHM allowances rates

The following WOHM allowance rates are effective as of 1 February 2023.

| Type of allowance | Amount |
|---|----------|
| Special Allowance for the President | 10 350 € |
| Per diem allowance for the President and Council Members | 270 € |
| Fixed allowance for Delegates during WOHM General Session | 900 € |
| Per diem allowance for Members of Regional Commissions | 270 € |
| Per diem allowance for Members of Working Groups, <i>ad hoc</i> Groups and Experts (presential) | 270 € |
| Per diem allowance for Members of Working Groups, <i>ad hoc</i> Groups and Experts (virtual) | 135 € |

Annex III: Regional and Sub-Regional Representations – 2023 Estimates

| Africa - Bamako | Amount |
|---|------------------|
| Balance at 1 January 2023 | 73 788 |
| Income | |
| Voluntary contributions | - |
| Share of the statutory contributions | 151 000 |
| World Animal Health and Welfare Fund | 2 066 760 |
| Other income | - |
| Total income | 2 217 760 |
| Expenses | |
| Staff expenses | 138 000 |
| Mission expenses | 240 000 |
| Operating expenses | 73 000 |
| Regional workshop and conference expenses | 725 000 |
| Other technical activities | 1 058 000 |
| Total expenses | 2 234 000 |
| Balance of the period | (16 240) |
| Balance at 31 December 2023 | 57 548 |
| Africa - Gaborone | Amount |
| Balance at 1 January 2023 | (20 741) |
| Income | |
| Voluntary contributions | - |
| Share of the statutory contributions | - |
| World Animal Health and Welfare Fund | 2 004 700 |
| Other income | 135 500 |
| Total income | 2 140 200 |
| Expenses | |
| Staff expenses | 265 000 |
| Mission expenses | 40 000 |
| Operating expenses | 40 000 |
| Regional workshop and conference expenses | 658 000 |
| Other technical activities | 1 137 200 |
| Total expenses | 2 140 200 |
| Balance of the period | - |
| Balance at 31 December 2023 | (20 741) |
| Africa - Tunis | Amount |
| Balance at 1 January 2023 | - |
| Income | |
| Voluntary contributions | - |
| Share of the statutory contributions | - |
| World Animal Health and Welfare Fund | 348 300 |
| Other income | - |
| Total income | 348 300 |
| Expenses | |
| Staff expenses | 194 400 |
| Mission expenses | 10 000 |
| Operating expenses | 32 900 |
| Regional workshop and conference expenses | 111 000 |
| Total expenses | 348 300 |
| Balance of the period | - |
| Balance at 31 December 2023 | - |

Annex III: Regional and Sub-Regional Representations – 2023 Estimates (cont.)

| Africa - Nairobi | Amount |
|---|------------------|
| Balance at 1 January 2023 | (2 979) |
| Income | |
| Voluntary contributions | 18 000 |
| Share of the statutory contributions | - |
| World Animal Health and Welfare Fund | 2 122 100 |
| Other income | 123 000 |
| Total income | 2 263 100 |
| Expenses | |
| Staff expenses | 399 000 |
| Mission expenses | 72 000 |
| Operating expenses | 58 500 |
| Regional workshop and conference expenses | 671 500 |
| Other technical activities | 1 044 100 |
| Total expenses | 2 245 100 |
| Balance of the period | 18 000 |
| Balance at 31 December 2023 | 15 021 |
| Americas - Buenos Aires | Amount |
| Balance at 1 January 2023 | 212 792 |
| Income | |
| Voluntary contributions | 96 000 |
| Share of the statutory contributions | 183 000 |
| World Animal Health and Welfare Fund | 1 552 300 |
| Other income | - |
| Total income | 1 831 300 |
| Expenses | |
| Staff expenses | 281 000 |
| Mission expenses | 48 300 |
| Operating expenses | 36 000 |
| Regional workshop and conference expenses | 842 200 |
| Other technical activities | 644 400 |
| Total expenses | 1 851 900 |
| Balance of the period | (20 600) |
| Balance at 31 December 2023 | 192 192 |
| Americas - Panama | Amount |
| Balance at 1 January 2023 | 569 681 |
| Income | |
| Voluntary contributions | 170 000 |
| Share of the statutory contributions | - |
| World Animal Health and Welfare Fund | 22 700 |
| Other income | - |
| Total income | 192 700 |
| Expenses | |
| Staff expenses | 68 000 |
| Mission expenses | 10 000 |
| Operating expenses | 53 000 |
| Regional workshop and conference expenses | 24 700 |
| Total expenses | 155 700 |
| Balance of the period | 37 000 |
| Balance at 31 December 2023 | 606 681 |

Annex III: Regional and Sub-Regional Representations – 2023 Estimates (cont.)

| Asia and the Pacific - Tokyo | Amount |
|---|--------------------|
| Balance at 1 January 2023 | 1 361 485 |
| Income | |
| Voluntary contributions | - |
| Share of the statutory contributions | 208 000 |
| World Animal Health and Welfare Fund | 2 774 500 |
| Other income | - |
| Total income | 2 982 500 |
| Expenses | |
| Staff expenses | 617 000 |
| Mission expenses | 287 000 |
| Operating expenses | 70 000 |
| Regional workshop and conference expenses | 2 285 000 |
| Other technical activities | 848 000 |
| Total expenses | 4 107 000 |
| Balance of the period | (1 124 500) |
| Balance at 31 December 2023 | 236 985 |
| South-East Asia - Bangkok | Amount |
| Balance at 1 January 2023 | 320 962 |
| Income | |
| Voluntary contributions | 58 000 |
| Share of the statutory contributions | - |
| World Animal Health and Welfare Fund | 3 139 609 |
| Other income | - |
| Total income | 3 197 609 |
| Expenses | |
| Staff expenses | 564 000 |
| Mission expenses | 230 000 |
| Operating expenses | 33 000 |
| Regional workshop and conference expenses | 972 000 |
| Other technical activities | 1 340 609 |
| Total expenses | 3 139 609 |
| Balance of the period | 58 000 |
| Balance at 31 December 2023 | 378 962 |
| Europe - Brussels | Amount |
| Balance at 1 January 2023 | 297 079 |
| Income | |
| Voluntary contributions | - |
| Share of the statutory contributions | 250 000 |
| World Animal Health and Welfare Fund | 464 000 |
| Other income | - |
| Total income | 714 000 |
| Expenses | |
| Staff expenses | 161 000 |
| Mission expenses | 16 000 |
| Operating expenses | 12 000 |
| Regional workshop and conference expenses | 430 000 |
| Other technical activities | 35 000 |
| Total expenses | 654 000 |
| Balance of the period | 60 000 |
| Balance at 31 December 2023 | 357 079 |

Annex III: Regional and Sub-Regional Representations – 2023 Estimates (cont.)

| Russia - Moscow | Amount |
|---|------------------|
| Balance at 1 January 2023 | 1 617 320 |
| Income | |
| Voluntary contributions | 160 000 |
| Share of the statutory contributions | 200 000 |
| World Animal Health and Welfare Fund | 423 000 |
| Other income | 197 000 |
| Total income | 980 000 |
| Expenses | |
| Staff expenses | 170 000 |
| Mission expenses | 10 000 |
| Operating expenses | 100 200 |
| Regional workshop and conference expenses | 389 000 |
| Other technical activities | 70 000 |
| Total expenses | 739 200 |
| Balance of the period | 240 800 |
| Balance at 31 December 2023 | 1 858 120 |
| Kazakhstan - Astana | Amount |
| Balance at 1 January 2023 | 928 115 |
| Income | |
| Voluntary contributions | 202 400 |
| Share of the statutory contributions | - |
| World Animal Health and Welfare Fund | 489 000 |
| Other income | - |
| Total income | 691 400 |
| Expenses | |
| Staff expenses | 180 000 |
| Mission expenses | 30 000 |
| Operating expenses | 142 000 |
| Regional workshop and conference expenses | 426 000 |
| Other technical activities | 37 000 |
| Total expenses | 815 000 |
| Balance of the period | (123 600) |
| Balance at 31 December 2023 | 804 515 |
| Middle East - Beirut | Amount |
| Balance at 1 January 2023 | 28 905 |
| Income | |
| Voluntary contributions | 95 700 |
| Share of the statutory contributions | 46 800 |
| World Animal Health and Welfare Fund | 270 500 |
| Other income | - |
| Total income | 413 000 |
| Expenses | |
| Staff expenses | 41 000 |
| Mission expenses | 10 000 |
| Operating expenses | 63 000 |
| Regional workshop and conference expenses | 272 000 |
| Total expenses | 386 000 |
| Balance of the period | 27 000 |
| Balance at 31 December 2023 | 55 905 |

Annex III: Regional and Sub-Regional Representations – 2023 Estimates (cont.)

| Middle East - Abu Dhabi | Amount |
|---|----------------|
| Balance at 1 January 2023 | - |
| Income | |
| Voluntary contributions | - |
| Share of the statutory contributions | 600 000 |
| World Animal Health and Welfare Fund | - |
| Other income | - |
| Total income | 600 000 |
| Expenses | |
| Staff expenses | 327 000 |
| Mission expenses | 30 000 |
| Operating expenses | 30 000 |
| Regional workshop and conference expenses | 213 000 |
| Total expenses | 600 000 |
| Balance of the period | - |